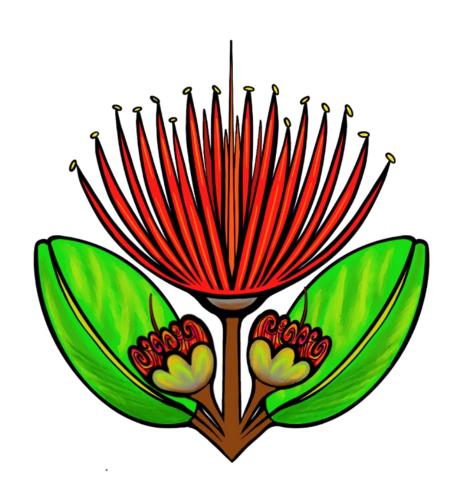
Rātā Street School Strategic Plan/Annual Plan 2024

Learning together to achieve excellence



Rātā Street School Vision

Learning together to achieve excellence.

We want every student, and our staff, to be the best they can be, in every area. We believe that learning together, with and from each other, is a critical part of becoming our best selves.

Our Core Values

Pakari - Resilient Whakaute - Respect Whakauru - Inclusive Aroha - Heart Mahi tahi - Teamwork

These core values represent our school culture and how we aspire to act in the world. Each value has richness and depth that will be explored in the classroom and beyond.

Direction Statement

Rātā Street School Board of Trustees and staff are committed to:

High Expectations

Upholding high expectations for all and a focus on excellence in all areas

Effective Pedagogy

Promoting effective pedagogy with particular emphasis on teaching as inquiry and differentiated learning for students

Accelerated Learning

Prioritising accelerated learning according to need so that all students achieve

Belonging and Diversity

Fostering a sense of belonging that affirms the diversity of all students

Hauora

Supporting social, cultural, physical, spiritual, mental and emotional wellbeing of students and staff, along with care for others and the environment

Broad Learning

Providing a range of experiences and opportunities for students to learn and thrive

Our Commitment to the Success of Māori and Pacific

As a school with a significant majority of Māori and Pasifika students, we recognise that success for Māori and Pasifika is success for all.

We are committed to actively monitoring the progress of students to ensure the provision of tautoko where required, to accelerate achievement and promote success.

We recognise the value of identity, language, and culture as a key part of teaching and learning.

Te Tiriti O Waitangi

We acknowledge Māori as tangata whenua. We promote the value of te reo, tikanga (Māori culture) and te ao Māori (the Māori worldview).

Māori language is a taonga - protected under the Treaty of Waitangi. It is the foundation language, and indeed an official language of this nation. In learning Māori, our students will increase their awareness of the significance of Māori language and culture in shaping this country's identity.

Rātā Street School Strategic Plan 2024 - 2025

Strategic Aims

Our core focus as a school is to be a place of learning and success for all children in our community. This means:

Strategic Aim 1

In our school our relationships are based on the school values of Pakari - Resilient, Aroha - Heart, Whakaute - Respect, Whakauru - Inclusive, Mahi tahi - Teamwork.

Strategic Aim 2

We are growing our capacity to value Te Ao Māori and supporting Māori to succeed as Māori.

Strategic Aim 3

In our school we are actively seeking ways to innovate and improve our teaching practices and enhance learning experiences.

Alignment of National Education Learning Priorities (NELPS) to the Rātā Street School Strategic Aims

Objective 1	Objective 2	Objective 3	Objective 4	Objective 5
Learners at the Centre	Barrier Free Access	Quality Teaching and Leadership	Future of Learning and Work	World Class Inclusive Public Education
Learners with their whānau are at the centre of education	Great education opportunities and outcomes are within reach for every learner	Quality teaching and leadership make the difference for learners and their whānau	Learning that is relevant to the lives of New Zealanders today and throughout their lives	New Zealand Education is trusted and sustainable
Priorities 1 and 2	Priorities 3 and 4	Priorities 5 and 6	Priority 7	Priority 8
Rātā Street School Alignment:	Rātā Street School Alignment:	Rātā Street School Alignment:	Rātā Street School Alignment:	Rātā Street School Alignment:
Strategic Aims: 1 and 2	Strategic Aims: 1, 2 and 3	Strategic Aims: 1, 2 and 3	Strategic Aims: 1, 2 and 3	Strategic Aims 2 and 3

Strategic Plan 2024-2025

Strategic Aim	Annual Aims 2024	Annual Aims 2025
In our school our relationships are based on the	To have Rātā Street School attendance rates in line with the Ministry of Education's 2024 targets:	To have Rātā Street School attendance rates in line with the Ministry of Education's 2026 targets:
school values of	- attending school regularly (70%)	- attending school regularly (75%)
Pakari - Resilient,	- moderately absent (6%)	- moderately absent (4%)
Whakaute - Respect, Whakauru	- chronically absent (5%)	- chronically absent (3%)
- Inclusive, Aroha - Heart, Mahi tahi - Teamwork.	To have an average attendance rate of at least 90% each term.	To have an average attendance rate of at least 90% each term.
	Identify behaviour management interventions that support students with high behaviour needs.	Implement behaviour management interventions that support students with high behaviour needs.
	Consolidate House Groups to strengthen school culture.	Embed House Groups to strengthen school culture.
We are growing our capacity to value Te Ao Māori and supporting Māori to succeed as Māori.	Education and Training Act 2020 Section 9 Te Tiriti o Waitangi Section 127(1)(d), which provides that one of a board's primary objectives in governing (i) working to ensure that its plans, policies, and local curriculum reflect local tikanga M (ii) taking all reasonable steps to make instruction available in tikanga Māori and te red (iii) achieving equitable outcomes for Māori students.	āori, mātauranga Māori, and te ao Māori; and
	National Education and Learning Priorities (NELP)	
	Objective 3: QUALITY TEACHING AND LEADERSHIP: Quality teaching and leaders Meaningfully incorporate te reo Māori and tikanga Māori into the everyday life of (i) Seek advice from Māori on how best to include tikanga Māori in values, practices ar (ii) Use development opportunities for teachers/kaiako and leaders to build their teachi (iii) Talk with learners/ākonga and staff about why correct pronunciation of te reo Māor	the place of learning and organisational culture
	Consolidate the use of the Te Ao Māori Framework as the vehicle to deliver the Aotearoa/NZ Histories Curriculum.	Embed the Te Ao Māori Framework as the vehicle to deliver the Aotearoa/NZ Histories Curriculum.
	Continue to participate in te reo me ona tikanga Māori professional development based on the 2 Year Language Framework and use this to strengthen the learning programme.	Continue to participate in te reo me ona tikanga Māori professional development based on the 2 Year Language Framework and use this to strengthen the learning programme.
	Continue to use the Rātā Street School Te Ao Māori Framework to support the teaching and learning programme.	Embed the Rātā Street School Te Ao Māori Framework to support the teaching and learning programme.
	Create a Whānau Māori Engagement Framework by reviewing the existing opportunities for Māori parents/caregivers and whānau to engage in the learning programme (whānau hui and the school-wide action plan that supports Māori achieving educational success as Māori).	Consolidate the Whānau Māori Engagement Framework by reviewing the existing opportunities for Māori parents/caregivers and whānau to engage in the learning programme (whānau hui and the school-wide action plan that supports Māori achieving educational success as Māori).

In our school we	Consolidate the Structured Literacy approach to teaching reading and wider literacy	Continue with the Structured Literacy approach to teaching reading and wider literacy skills
are actively seeking	skills in Te Whānau Kākano, and implement the approach in Te Whānau Pihinga and	across the school.
ways to innovate	Te Whānau Puawai.	
and improve our		
teaching practices		
and enhance	Review school-wide evaluation practices.	Embed school-wide evaluation practices.
learning		
experiences.		
·	Consolidate the school-wide approach to support student wellbeing.	Review the school-wide approach to support student wellbeing.

Rātā Street School Annual Plan 2024

Strategic Aim	Annual Aim	Actions	Led by	Timeframe	Resourcing	Expected Outcome	Updates
	To have Rātā Street	Inform the community that a spotlight will be	Principal	Terms 1, 2 and 3	Board Meetings	Student attendance rates will improve from	
	School attendance rates in	shone on attendance this year.				2023 to 2024, and will be in line with the	
	line with the Ministry of	2. Inform the community of attendance targets	Senior Staff			Ministry of Education targets.	
	Education's 2024 targets:	and rates using the regularly attending,					
	- attending school	moderately absent and chronically absent bands.					
	regularly (70%)	3. Share charts that show whānau that every					
	regularly (70%)	day at school counts.					
	- moderately absent	4. Explain to whānau the difference between					
	(6%)	justified and unjustified absences					
		5. Highlight the links between attendance,					
	 chronically absent 	achievement and wellbeing.					
	(5%)	6. Remove barriers for whānau e.g. provide jackets and shoes.					
	To have an average	7. If needed, make referrals to attendance					
	attendance rate of at least	services.					
	90% each term.	8. Regularly update whānau of school					
		attendance rates.					
		Ensure the attendance systems and					
In our school our		processes are followed by staff.					
relationships are based	Identify behaviour	Define Tier 2 behaviours at Rātā Street	SENCO	Terms 1, 2 and 3	Senior Staff	Tier 2 behaviours at Rātā Street School will	
on the school values of	management interventions	School.	SLINGO	Terris 1, 2 and 3	Meetings	be identified.	
Pakari - Resilient,	that support students with	Investigate Tier 2 strategies for	Principal		Wicothingo	bo idontinod.	
Whakaute - Respect,	high behaviour needs.	supporting students with high				Strategies that support students with Tier 2	
Whakauru - Inclusive,		behaviour needs.	Senior Staff			behaviour needs will be identified.	
Aroha - Heart, Mahi tahi		Engage with other professionals					
- Teamwork.		regarding appropriate Tier 2 behaviour				A number of strategies will be investigated	
		management strategies and				from a range of professional sources.	
		interventions. 4. Trial Tier 2 behaviour management				There will be a trial of behaviour	
		Interventions.				management interventions.	
		interventions.				management interventions.	
						There will be positive changes when Tier 2	
						interventions are trialled.	
	Consolidate House Groups	House and Deputy House Captains to	Nicole Cooper	Terms 1-4	Staff Meetings	House and Deputy House Captains will	
	to enhance school culture.	meet regularly with Nicole Cooper to	(DP)		Mhānou Maatinas	develop their leadership skills and will be	
		develop leadership skills and plan school events.	Teachers		Whānau Meetings	proud of their role.	
		2. Hold fun and engaging House Group	Todonors			Students will have a voice when school	
		activities each term.				events are being planned.	
		Make changes to the Gold Card reward					
		system to include House points and				Student relationships and connections will	
		rewards.				be enhanced across the school. School	
		4. Design a new Gold Card reward to				culture will be strengthened.	
		include the school values.					

		5. Create an inclusive House Group display in the foyer 6. Update the Wellbeing and Behaviour Management procedures in the Rātā Street School Curriculum to include House Groups and reward systems.				The new Gold Card System will drive House points and rewards. This will develop House pride. The children will be able to track their House Group points and celebrate their House's success. The newly designed Gold Cards will be treasured by the children when awarded. All awarded Gold Cards will be displayed in the foyer. This will create a sense of excitement and competition. The semi-permanent House Group display will represent every child at Rātā Street School. Children will be proud to have their work displayed. The Rātā Street School Curriculum will be strengthened.	
We are growing our capacity to value Te Ao	Consolidate the use of the Te Ao Māori Framework as the vehicle to deliver the Aotearoa/NZ Histories Curriculum.	 Support staff to further understand the Aotearoa/NZ Histories Curriculum. Hold Aotearoa/NZ Histories rotation day(s) for all students. Teachers to work coperatively (group of 2) to plan and teach an Aotearoa/NZ Histories lesson using the Te Ao Māori Framework. Teachers to share their cooperative planning with the rest of the teaching team. 	Michelle Finn (DP) Te Ao Māori Team	Terms 2, 3 and 4	Staff Meetings Whānau Meetings	Teachers will develop their knowledge of the Aotearoa/NZ Histories Curriculum. Teachers will further develop their knowledge of how Māori learners can succeed as Māori. The Te Ao Māori Framework will support Māori learners to succeed as Māori. The Te Ao Māori Framework will be the vehicle to deliver the Aotearoa/NZ Histories Curriculum. Teachers will be more confident when planning using the Te Ao Māori Framework. There will be a shared understanding of how teachers plan using the Te Ao Māori Framework.	
Māori and supporting Māori to succeed as Māori.	Continue to participate in te reo me ona tikanga Māori professional development based on the 2 Year Language Framework and use this to strengthen the learning programme.	 Staff to participate in te reo me ona tikanga Māori professional development. Support staff with the delivery and use of the Framework. Whānau Hui groups to strengthen the framework by planning new lessons/ units of work. Review the te reo me ona tikanga Māori professional development with staff to identify teacher confidence and growth. Ensure the use of te reo Māori is an element of teacher observations. 	Caitlin Steere Teachers Michelle Finn Nicole Cooper	Terms 1, 2, 3, 4	Staff Meetings Whānau Meetings Observations	Teachers and students will be upskilled in te reo me ona tikanga Māori. Teachers and students will be more confident when speaking and using te reo Māori. Teachers and students will use te reo Māori naturally as part of the learning programme. The use of te reo Māori will be evident during teacher observations.	

	Create a Whānau Māori Engagement Framework by reviewing the existing opportunities for Māori	 Further support teachers to understand and plan with a Te Ao Māori lens. Te Whānau Pihinga and Te Whānau Puāwai teachers will continue to use the Te Ao Māori Framework as the lens to plan and teach writing. Teachers to use the Te Ao Māori Framework as the lens to plan and teach Inquiry. Provide opportunities for each Whānau to share their planning with the rest of the teaching team. Have a group of children visit Te Mangungu Marae regularly to spend time with the elders to learn and sing waiata. Identify current whānau engagement practices. Record the purpose (why) of each engagement practice. 	Te Ao Māori Team Teachers Caitlin Steere Principal	Terms 1, 2, 3, 4 Terms 1, 2, 3, 4	Staff Meetings Whānau Meetings Te Ao Māori Team Meetings	Students will learn through a Te Ao Māori lens. Staff will further develop their knowledge of how Māori learners can succeed as Māori. The Te Ao Māori Framework will support Māori learners to succeed as Māori. There will be a shared understanding of how writing and Inquiry are being taught with a Te Ao Māori lens across the school. Relationships between Te Mangungu Marae and the school will be strengthened. Children will learn at the Marae. Current engagement practices will be recorded. There will be clarity around why each	
	parents/caregivers and whānau to engage in the learning programme (whānau hui and the school-wide action plan that supports Māori achieving educational success as Māori).	 Record the expected outcome of each engagement practice. Create a timeline (Terms 1-4) of engagement practices. Share the Framework with staff. Implement the Framework. Update the Te Ao Māori Framework to Include the Whānau engagement Framework. 1. Te Whānau Kākano teachers to	Michelle Finn Teachers	Terms 1, 2, 3, 4	Whānau Hui Whānau Meetings	engagement practice is in place. There will be clarity about the expected outcome for each practice. A timeline of events will be created and used by staff. Staff will have a shared understanding of Whānau Māori Engagement. The Te Ao Māori section of the Rātā Street School Curriculum will be strengthened. Teachers will be upskilled and confident	
In our school we are actively seeking ways to innovate and improve our teaching practices and enhance learning experiences.	Literacy approach to teaching reading and wider literacy skills in Te Whānau Kākano, and implement the approach in Te Whānau Pihinga and Te Whānau Puawai.	participate in BSLA professional development facilitated by Canterbury University, and to complete their BSLA microcredential accreditation. 2. Te Whānau Pihinga and Te Whānau Puawai teachers to participate in Professional development facilitated by Liz Kane. 2. Teachers to make changes to how they assess and teach literacy across the school. 3. Teachers to work collaboratively to discuss and reflect on their teaching practice, share new learning, their next steps and student assessment information. 4. Teachers will have the opportunity to have their Structured Literacy practice observed. 5. Update the Rātā Street School Curriculum to reflect how Structured Literacy is taught across the school.	I CAUTIGIS	101113 1, 2, 3, 4	Staff Meetings	when assessing and teaching with a BSLA and Structured Literacy approach. Changes will be made to how literacy is assessed and taught across the school. Teachers will collaborate, and there will be a shared responsibility for raising student achievement. Feedback will be given to teachers about their literacy programme. There will be improvement in the percentage of students who have made accelerated progress in the end of year reading and writing data. The Rātā Street School Curriculum will be strengthened.	

Review school-v evaluation practi		Senior Staff Teachers	Terms 1, 2, 3, 4	Senior Staff Meetings Staff Meetings	It will be determined if recording highs and lows each term are valued by the staff. Alternative ways to collect staff voice could be identified. Evidence based decisions will be made and systems and processes will be enhanced. There will be a shared understanding of review outcomes, and the actions taken throughout the year to address any identified issues.	
Consolidate the wide approach to student wellbein	o support will be completed.	Nicole Cooper (DP) Michelle Finn (SENCO) Senior Staff Teachers	Terms 1, 2, 3, 4	Staff Meetings Whānau Meetings Observations NZCER Survey	The wellbeing needs of students will be identified and steps will be taken to support individual needs. Data will be analysed to identify trends (2023-2024), strengths and further areas for development. Student needs will be monitored closely. Pacific students and their aiga will be more engaged in the learning programme. Relationships with Pacific aiga will be strengthened. There will be a shared understanding of the actions that are being taken by the school to support Pacific students and their aiga. Students in Years 3-4 will have a voice about what effective learning looks like for them. Teachers will have a shared understanding about what effective learning looks like at school. These will be shared with the children. Students will know what effective learning looks like at Rātā Street School. The Rātā Street School Curriculum will be strengthened.	

Achievement Targets 2024

Strategic Aim

Our core focus as a school is to be a place of learning and success for all tamariki in our community.

In our school we are actively seeking ways to innovate and improve our teaching practices and enhance learning experiences.

All students show progress in achievement in relation to meeting national expectations. Target groups will show accelerated progress.

Baseline Data

		Below	At	Above	At or above
		Bolow	/ (7.0000	/ tt 01 above
Reading	2020	35%	43%	22%	65%
	(322 students)	(114 students)	(138 students)	(70 students)	
	2021	36%	46 %	18%	64%
	(307 students)	(111 students)	(142 students)	(54 students)	
	2022	35%	46%	19%	65%
	(296 students)	103 students	136 students	57 students	
	2023	32%	47%	21%	68%
	(292 students)	(95 students)	(137 students)	(60 students)	
Writing	2020	55%	40%	5%	45%
	(321 students)	(176 students)	(128 students)	(17 students)	
	2021	45%	49%	6%	55%
	(307 students)	(141 students)	(149 students)	(17 students)	
	2022	44%	42%	14%	56%
	(296 students)	129 students	124 students	43 students	
	2023	48%	42%	10%	52%
	(292 students)	(139 students)	(124 students)	(29 students)	

Reading

- 68% of all Rātā Street School students are reading at or above the end of year curriculum expectations.
- 65% of Māori students are reading at or above the end of year curriculum expectations.
- 62% of Pacific students are working at or above the end of year curriculum expectations.
- 63% of Male students are working at or above end of year curriculum expectations.
- 73% of Female students are reading at or above the end of year curriculum expectations.

Writing

- 52% of Rātā Street School students are working at or above the end of year curriculum expectations.
- 40% of Māori students are working at or above the end of year curriculum expectations.
- 56% of Pacific students working at or above the end of year curriculum expectations.
- 42% of Male students are working at or above the end of year curriculum expectations.
- 64% of Female students are writing at or above the end of year curriculum expectations.

Mathematics

- 65% of Rātā Street School students are working at or above the end of year curriculum expectations.
- 59% of Māori students are working at or above the end of year curriculum expectations.
- 65% of Pacific students are working at or above the end of year curriculum expectations.
- 66% of Male students are working at or above the end of year curriculum expectations.
- 65% of Female students are writing at or above the end of year curriculum expectations.

Achievement Targets 2024

All students who were judged below their respective end of year expectation, to make accelerated progress by the end of this year.

This target aims to reduce any disparity in achievement between Māori students and the highest achieving other ethnicity.

Year 2: Writing

27 students (14 male and 13 female) Māori: 15

Pacific: 6

Year 3: Writing 29 students (16 male and 13 female)

Māori: 15 Pacific: 6

Year 4: Writing

22 students (18 male and 4 female)

Māori: 12 Pacific: 8

Year 5: Writing

17 students (9 male and 8 female)

Māori: 9 Pacific: 5

Year 6: Writing

28 students (18 male and 10 female) Māori: 11

Pacific: 6

Planned Actions	Led by	Timeframe	Resourcing	Business as Usual
 Gather and analyse student achievement information Senior Staff/Teachers identify the students needing priority support/targeted instruction to accelerate progress. Whānau meetings and observations will be held to discuss progress of target students. Analysis and reflection of data to identify individual strengths and next steps, inform teaching and learning, to track progress, and to make changes to teaching practice where necessary. Gather and analyse teacher practice information. Ensure teachers and classroom programmes reflect 'Effective Teaching Practices'. Ensure teaching practice is having a positive impact on 	Led by Senior Staff Teachers (and informed by students)	Timeframe Terms 1, 2, 3, 4	Resourcing Teacher Release Staff Meetings Whānau Meetings Senior Staff Meetings Professional Learning Development Budget Curriculum Budgets	Readiness for School Te Whānau Kākano: Quick 60, Letter Sounds and Writing Support groups Te Whānau Pihinga and Te Whānau Puāwai: Quick 60 Observations (at least twice a year) Teacher Aides Teaching of the Rātā Street School Values Promote the home/school partnership by using Seesaw Probus Reading (across the school)
 Ensure teachers and classroom programmes reflect 'Effective Teaching Practices'. Ensure teaching practice is having a positive impact on student outcomes. 				Probus Reading (across the school) Whānau Goal Setting
 3. Use the 'Professional Growth Cycle' to better meet the identified needs of target students. This is linked to individual teacher professional learning development: Structured Literacy and BSLA approach to teaching reading and writing. 4. Engage parents in their children's learning through Seesaw. 				Target Review meetings (twice a term) with a focus on target students Moderation at a team and at school level Whānau Māori engagement Regular assessment (formative and summative) - see
5. Resources will be purchased to support the teaching and learning of our target students.				Assessment Timeline 2024